OFFICE OF THE COUNTY ADMINISTRATOR

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November 25, 2013

TO: Dee F. Bruemmer, County Administrator

FROM: Chris Berge, Administrative Assistant

SUBJECT: FY14 1st Budgeting for Outcomes Quarterly Report

Attached for the Board's review is a summary of the highlighted items from the 1st Quarter FY14 Budgeting for Outcomes report for all County departments and authorized agencies. These items have been reviewed and compiled by the budget analyst team.

The entire quarterly report can be viewed on our website under the Administration budget.

cc: David Farmer

FY14 Budgeting for Outcomes Report for the quarter ended September 30, 2013.

In addition to the attached report submitted for the Board's review the following additional comments about specific outcomes from various programs are highlighted.

CE: RMANCE NT OUTCOME:	Administration - Financial Management Administration maintained a minimum fund balance requirement for the County's general fund - according to the
	Financial Management Policy.
RMANCE NT ANALYSIS:	After the first quarter, Administration maintained a general fund balance of 34% from the projected 19%.
ICE:	Administration - Strategic Plan
_	Administration will ensure Board goals are on-schedule and reported quarterly.
_	After the first quarter, 79% of Board goals are on-schedule from the projected 78%.
CE:	Attorney - Criminal Prosecution
	The Attorney's Office will represent the State in all criminal proceedings.
_	In the first quarter, 98% of all criminal cases were prosecuted. The Attorney's Office is at 31% of projection for the year in new felony cases.
ICE:	Attorney - Juvenile
RMANCE	The Attorney's Office will represent the State in all juvenile delinquency proceedings.
	In the first quarter, 98% of all juvenile delinquency cases were prosecuted. The Attorney's Office is at 39% of projection for the year in new juvenile cases.
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DEPARTMENT NAME		Attorney - Civil
DEPARTMENT PROJECTED	PERFORMANCE MEASUREMENT OUTCOME:	The Attorney's Office will provide representation and service as required.
90%		
DEPARTMENT	PERFORMANCE	In the first quarter, the Attorney's Office defended 90% of County cases in-house. The Attorney's Office is at 30%
QUARTERLY	MEASUREMENT ANALYSIS:	of projection for the year in litigation services intake.
30%		
DEDARTMENT NAME	ACTIVITY CEDVICE.	Attorney - Driver License / Fine Collection
DEPARTMENT NAME/	PERFORMANCE	,
DEPARTMENT PROJECTED	MEASUREMENT OUTCOME:	The Attorney's Office will work to assist Scott County residents in obtaining driver licenses after suspension.
100%		
DEPARTMENT	PERFORMANCE	In the first quarter, the Attorney's Office assisted applications with suspensions 100% of the time. The Attorney's
QUARTERLY	MEASUREMENT ANALYSIS:	Office is at 54% of projection for the year in the number of driver license defaults.
54%		
DEPARTMENT NAME	ACTIVITY SERVICE:	Attorney - Victim / Witness Support Services
DEPARTMENT	PERFORMANCE	The Attorney's Office will actively communicate with crime victims.
PROJECTED	MEASUREMENT OUTCOME:	
100%		
DEPARTMENT	PERFORMANCE	In the first quarter, 100% of registered victims were sent victim registration information. The Attorney's Office is at
QUARTERLY	MEASUREMENT ANALYSIS:	32% of projection for the year in the number of victim packets returned.
32%		
DEPARTMENT NAME	/ ACTIVITY SERVICE:	Auditor - Taxation
DEPARTMENT	PERFORMANCE	Process all property transfers without errors and within two business days from receipt.
PROJECTED	MEASUREMENT OUTCOME:	
100%		
DEPARTMENT	PERFORMANCE	The department correctly processed all transfers within 48 of the receipt of correct property transfer documents.
QUARTERLY	MEASUREMENT ANALYSIS:	
100%		
DEPARTMENT NAME/	/ ACTIVITY SERVICE:	Community Services- General Assistance
DEPARTMENT	PERFORMANCE	To provide financial assistance to individuals as defined by Iowa Code Chapter 252.25
PROJECTED	MEASUREMENT OUTCOME:	Provide infancial assistance to individuals as defined by lowa code chapter 252.25
500		

quarter 147 referrals were provided, 52 more than the expected 95 per quarter.

The department projected 380 annual referrals to individuals who don't qualify for county assistance. In the first

PERFORMANCE

MEASUREMENT ANALYSIS:

DEPARTMENT QUARTERLY

147

DEPARTMENT NAME/	ACTIVITY SERVICE:	Community Services- Substance Abuse Assistance
DEPARTMENT	PERFORMANCE	To provide mandated court ordered SA evaluations in the most cost effective manner possible.
PROJECTED	MEASUREMENT OUTCOME:	
600		
DEPARTMENT	PERFORMANCE	The department projected the cost per evaluation would not exceed \$875 per evaluation. In the first quarter the
QUARTERLY	MEASUREMENT ANALYSIS:	department's cost per evaluation was \$556.74, for a savings of \$318.26 per evaluation.
557		

DEPARTMENT NAME/	ACTIVITY SERVICE:	Community Services- MH/DD Services
DEPARTMENT	PERFORMANCE	To provide mandated court ordered MH evaluations in most cost effective manner possible.
PROJECTED	MEASUREMENT OUTCOME:	
100%		
DEPARTMENT	PERFORMANCE	The department projected to ensure 100% of all third party payors are billed, utilizing Scott County dollars as a last
QUARTERLY	MEASUREMENT ANALYSIS:	resort. In the first quarter the department achieved their goal of 100%
100%		

DEPARTMENT NAME/	ACTIVITY SERVICE:	Conservation/Recreational Services
DEPARTMENT	PERFORMANCE	To provide high quality rental facilities (i.e. shelters, cabins, etc) for public use.
PROJECTED	MEASUREMENT OUTCOME:	
36%		
DEPARTMENT	PERFORMANCE	To maintain a 36% occupancy per year for all rental facilities. This year the department maintained 44%.
QUARTERLY	MEASUREMENT ANALYSIS:	
ACTUAL:		
44%		

DEPARTMENT NAME/	ACTIVITY SERVICE:	Conservation/Golf Operations
DEPARTMENT	PERFORMANCE	To increase profit margins on concessions.
60%	MEASUREMENT OUTCOME:	
DEPARTMENT	PERFORMANCE	To increase profit levels on concessions from 50% to 60%. The department reports 64% for this quarter.
QUARTERLY	MEASUREMENT ANALYSIS:	
ACTUAL:		
64%		

DEPARTMENT NAME/	ACTIVITY SERVICE:	FSS/Administration
DEPARTMENT	PERFORMANCE	To reduce output of CO2 by x number of lbs. in the next fiscal year.
PROJECTED	MEASUREMENT OUTCOME:	
168,000 lbs.		
DEPARTMENT	PERFORMANCE	Through the first quarter, the reduction of CO2 output was 48.65% of the annual projection.
QUARTERLY	MEASUREMENT ANALYSIS:	
81,728 lbs.		

DEPARTMENT NAME/	ACTIVITY SERVICE:	FSS/Maintenance of Buildings
DEPARTMENT	PERFORMANCE	Maintenance staff will strive to complete 80% of routine jail work orders within 5 working days of staff assignment.
PROJECTED	MEASUREMENT OUTCOME:	The state of the s
85%		
DEPARTMENT	PERFORMANCE	Through the first quarter, staff has completed 97% of routine jail work orders within 5 working days of assignment.
QUARTERLY	MEASUREMENT ANALYSIS:	
97%		
DEPARTMENT NAME/	ACTIVITY SERVICE:	FSS/Custodial
DEPARTMENT	PERFORMANCE	Divert x amount of pounds of waste from the landfill by shredding confidential information, recycling cardboard,
PROJECTED	MEASUREMENT OUTCOME:	plastic & metals, and kitchen grease.
111,230 lbs.		
DEPARTMENT	PERFORMANCE	Through the first quarter, almost 25% of waste has been diverted from the landfill.
QUARTERLY	MEASUREMENT ANALYSIS:	
27,578 lbs.		
,		
		F00/0
DEPARTMENT NAME/		FSS/Support Services
DEPARTMENT	PERFORMANCE	Print Shop will recommend to requesting departments or agencies, cost saving alternatives on at least x% of print
PROJECTED	MEASUREMENT OUTCOME:	shop requests received.
8%	DEDECRMANCE	The selection for the Control of the
DEPARTMENT	PERFORMANCE	Through the first quarter, Print Shop has recommended savings to 10.4% of received requests.
QUARTERLY	MEASUREMENT ANALYSIS:	
10%		
DEPARTMENT NAME/	ACTIVITY SERVICE:	Health Department - Communicable Disease
		Prevent perinatal transmission of Hepatits B.
DEPARTMENT	PERFORMANCE MEASUREMENT OUTCOME.	Prevent pennatal transmission of nepatits b.
PROJECTED 100%	MEASUREMENT OUTCOME:	
DEPARTMENT	PERFORMANCE	The Health Department has prevented perinatal transmission of Hepatitis B by communication to individuals and
QUARTERLY	MEASUREMENT ANALYSIS:	birthing facilities and pediatricians. They have performed at 100% for this quarter.
100%	WLASUNEWENT ANALTSIS:	longing radinates and pediatricians. They have performed at 10070 for this quarter.
10070		
DEPARTMENT NAME/	ACTIVITY SERVICE:	Health Department - Healthy Child Care Iowa
DEPARTMENT	PERFORMANCE	Safe, healthy child care environments for all children, including those with special health needs
PROJECTED	MEASUREMENT OUTCOME:	cars, reading state of the office for all officeror, including those with openial floatin floatin
85%		
DEPARTMENT	PERFORMANCE	Technical assistance requests from day care homes are resolved. Projected 85% are already at 100%
QUARTERLY	MEASUREMENT ANALYSIS:	1 Toolinious accidence requests from day care fromes are resolved. I rejected 60% are already at 100%
100%		
10070		

DEPARTMENT NAME/	ACTIVITY SERVICE:	Health Department - I-Smile Dental Home
DEPARTMENT	PERFORMANCE	Ensure EPSDT Program participants have a routine source of dental care
PROJECTED	MEASUREMENT OUTCOME:	
52%		
DEPARTMENT	PERFORMANCE	Children in the EPSDT Program will have a dental home. The projected number for FY14 is 1,174 and the Health
QUARTERLY	MEASUREMENT ANALYSIS:	Department is already at 1,224.
52%		

DEPARTMENT NAME/	ACTIVITY SERVICE:	Human Resources - Labor Management
DEPARTMENT	PERFORMANCE	Conduct regular labor management meetings in an effort to improve relations with bargaining units.
PROJECTED	MEASUREMENT OUTCOME:	
18		
DEPARTMENT	PERFORMANCE	The department is on pace to surpass the projected number of labor management meetings. Five meetings were
QUARTERLY	MEASUREMENT ANALYSIS:	held during the first quarter.
5		

DEPARTMENT NAME/	ACTIVITY SERVICE:	Juvenile Detention - Detainment of Youth
DEPARTMENT	PERFORMANCE	The Juvenile Detention Center detained youthful offenders according to state licensing regulations / best practices,
PROJECTED	MEASUREMENT OUTCOME:	and in a fiscally responsible manner.
200		
DEPARTMENT	PERFORMANCE	Through the first quarter, the Juvenile Detention Center served all clients for \$189 per day after revenues were
QUARTERLY	MEASUREMENT ANALYSIS:	collected. This is down from both the estimated \$220 and the projected \$200.
189		

DEPARTMENT NAME/	ACTIVITY SERVICE:	Juvenile Detention - Safety and Security
DEPARTMENT	PERFORMANCE	The Juvenile Detention Center de-escalated children in crisis through verbal techniques.
PROJECTED	MEASUREMENT OUTCOME:	
90%		
DEPARTMENT	PERFORMANCE	Through the first quarter, the Juvenile Detention Center diffused 80% of crisis situation without the use of physical
QUARTERLY	MEASUREMENT ANALYSIS:	force. The goal projection is 90%.
80%		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Juvenile Detention - Communication
DEPARTMENT	PERFORMANCE	The Juvenile Detention Center informed parents/guardians and court personnel quickly and consistently of critical
PROJECTED	MEASUREMENT OUTCOME:	incidents.
90%		
DEPARTMENT	PERFORMANCE	Through the first quarter, the Juvenile Detention Center informed parents and court personnel within one hour of
QUARTERLY	MEASUREMENT ANALYSIS:	the incident 67% of the time. The goal projection is 90%.
67%		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Risk Management - Liability
DEPARTMENT	PERFORMANCE	Provide prompt investigation of all liability related incidents and accidents with the goal of completing the
PROJECTED	MEASUREMENT OUTCOME:	investigation within 5 of days of the occurrence.
100%		
DEPARTMENT	PERFORMANCE	At quarter-end the department had completed all new liability investigations within the desired 5 day period.
QUARTERLY	MEASUREMENT ANALYSIS:	
100%		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Planning and Development/Building Inspection
DEPARTMENT	PERFORMANCE	Complete inspection requests within two days of request.
PROJECTED	MEASUREMENT OUTCOME:	
2,500		
DEPARTMENT	PERFORMANCE	All inspections are completed within two day of request. The department has reached 46% of the yearly projection
QUARTERLY	MEASUREMENT ANALYSIS:	of inspections, but they are able to complete inspections within two days.
1,145		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Recorder's Office - Vital Records
DEPARTMENT	PERFORMANCE	Register birth and death certificates; process marriage applications; ensure passport applications are properly
PROJECTED	MEASUREMENT OUTCOME:	executed the same day.
100%		
DEPARTMENT	PERFORMANCE	For the first quarter Vital Records have processed over 25% of projected outputs and maintained 100% customer
QUARTERLY	MEASUREMENT ANALYSIS:	satisfaction
100%		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Secondary Roads: Asset Management 271/27K
DEPARTMENT	PERFORMANCE	The Department projected a cost per unit of service of \$224, and achieved a cost per unit of \$133 in the first
PROJECTED	MEASUREMENT OUTCOME:	quarter.
\$224		
DEPARTMENT	PERFORMANCE	The cost per unit of service is the lowest for the past three years, and indicates efficient expenditure of tax funds.
QUARTERLY	MEASUREMENT ANALYSIS:	
\$133		

DEPARTMENT NAME/ ACTIVITY SERVICE:		Secondary Roads: Construction 27L
DEPARTMENT	PERFORMANCE	The Department projected expenditure of \$4.1 million in State and Federal funds for bridge and road construction,
PROJECTED	MEASUREMENT OUTCOME:	and actually expended \$1.1 million for the first quarter, or 27% of the total amount.
\$4,100,000		
DEPARTMENT	PERFORMANCE	The amount of State and Federal construction dollars is the most in three years. Expenditure of 27% of the
QUARTERLY	MEASUREMENT ANALYSIS:	amount in the first quarter indicates the Department is on target to fully utilize these funds.
\$1,100,000		

DEPARTMENT NAME/	ACTIVITY SERVICE:	Sheriff's Office: Traffic Enforcement 28B
DEPARTMENT	PERFORMANCE	The Sheriff's Office projected 2,500 traffic contacts for the year, averaging 625 contacts per quarter. The Sheriff's
PROJECTED	MEASUREMENT OUTCOME:	Office effected 747 contacts in first quarter, or 20% more than projected.
2500		
DEPARTMENT	PERFORMANCE	The greater than projected number of traffic contacts indicates strong enforcement of traffic laws which should
QUARTERLY	MEASUREMENT ANALYSIS:	lead to fewer accidents. Projected and actual accident numbers are down for this year compared to last year.
747		
-		
DEPARTMENT NAME/	ACTIVITY SERVICE:	Sheriff's Office: Jail 28C
DEPARTMENT	PERFORMANCE	The Sheriff's Office Projected 305 inmate population for the jail and the actual number was 305. Last fiscal year
PROJECTED	MEASUREMENT OUTCOME:	the population was 263. This represents a 16% increase from FY 2012/2013.
305		
DEPARTMENT	PERFORMANCE	Inmate population drives other cost factors such as meals and programming. Meals are projected to increase by
QUARTERLY	MEASUREMENT ANALYSIS:	12.4% and programming to increase by 14.8% more than last fiscal year.
305		
DEPARTMENT NAME/	ACTIVITY SERVICE:	Sheriff's Office: CID 28I
DEPARTMENT	PERFORMANCE	The Sheriff's Office projected a 60% crime clearance rate and achieved a 75% clearance rate in the first quarter.
PROJECTED	MEASUREMENT OUTCOME:	
60%		
DEPARTMENT	PERFORMANCE	The 75% clearance rate is the best for the past three years. High clearance rates indicate increased effectiveness
QUARTERLY	MEASUREMENT ANALYSIS:	in law enforcement.
75%		
DEPARTMENT NAME/	ACTIVITY SERVICE:	Board of Supervisors- Leg. Policy & Policy Dev.
DEPARTMENT	PERFORMANCE	To participate in special meetings and discussions to prepare for future action items
PROJECTED	MEASUREMENT OUTCOME:	
98%		
DEPARTMENT	PERFORMANCE	The board projected 95% attendance at the committee of the whole discussion sessions for board action. In the
QUARTERLY	MEASUREMENT ANALYSIS:	first quarter, the board achieved 98%, 3% above the board's expected outcome.
98%		
DEPARTMENT NAME/	ACTIVITY SERVICE:	Treasurer- County General Store
DEPARTMENT	PERFORMANCE	To process at least 4.5% of property taxes collected.
PROJECTED	MEASUREMENT OUTCOME:	
4.50%		
DEPARTMENT	PERFORMANCE	The department projected to provide an alternative site for citizens to pay property taxes. In the first quarter the
QUARTERLY	MEASUREMENT ANALYSIS:	department exceeded their goal by .46%. For a total of 4.96%.
4.96%		

DEPARTMENT NAME/	ACTIVITY SERVICE:	CASI- 39A
	ACTIVITY SERVICE:	
DEPARTMENT PROJECTED	PERFORMANCE MEASUREMENT OUTCOME:	CASI provides outreach to seniors and their families so loved ones can remain in their own homes longer. CASI assists with federal and state applications for benefits, does assessments and referrals as needed and monitors individuals living in their own homes.
5%		
DEPARTMENT	PERFORMANCE	CASI had 2689 contacts with clients/families during the first quarter. The contacts/outreach lead to increased
QUARTERLY	MEASUREMENT ANALYSIS:	independence and a more stable quality of life.
27%		
DEPARTMENT NAME/	ACTIVITY SERVICE:	Center for Drug and Alcohol Services - Criminal Justice Programs
DEPARTMENT	PERFORMANCE	Clients will successfully complete all phases of the Jail Based Treatment Program
PROJECTED	MEASUREMENT OUTCOME:	
55%		
DEPARTMENT	PERFORMANCE	This measure underscores the continuing success of the CADS program, and the dedication of the CADS team to
QUARTERLY	MEASUREMENT ANALYSIS:	making the programs effective.
92%		
DEPARTMENT NAME/	ACTIVITY SERVICE:	CHC- 40C
DEPARTMENT PROJECTED	PERFORMANCE MEASUREMENT OUTCOME:	CHC provides comprehensive health care to the Quad City population, utilizing a sliding fee scale and also provides health care to Community Services clients who qualify financially. During the first quarter there were 18,390 medical encounters at the clinic and all of them qualified for the sliding fee scale to reduce their cost, 18% of the projected total. CHC is working to ensure all clients get enrolled in some insurance plan going forward.
DEPARTMENT QUARTERLY	PERFORMANCE MEASUREMENT ANALYSIS:	CHC completes income verification on all clients to ensure they are eligible for the sliding fee scale. The scale helps clients afford health care. As an agency who has "insurance navigators", CHC has taken the lead role making sure people get enrolled under the ACA and ultimately save the county money.
	A 0 = 1/4 = 1/4 = 1	Durant Ambulanca, 044 Danmara
DEPARTMENT NAME/	1	Durant Ambulance - 911 Response
DEPARTMENT	PERFORMANCE	Respond within 15 minutes to 90% of 911 calls in area.
PROJECTED	MEASUREMENT OUTCOME:	
90%	DEDEGENANCE	
DEPARTMENT	PERFORMANCE	The underperformance in this goal indicates the difficulty in managing a volunteer ambulance service in rural
QUARTERLY	MEASUREMENT ANALYSIS:	areas, and specifically in Cedar County. Legislative hearings this week have heard EMS chiefs from Cedar
82%		County report declining ranks, and eroding ability to field teams for calls.

DEPARTMENT NAME/ ACTIVITY SERVICE:		EMA
DEPARTMENT PROJECTED	PERFORMANCE MEASUREMENT OUTCOME:	Annual update of Scott County off-site radiological emergency response plan (risk county Exelon)
100% DEPARTMENT QUARTERLY		Through the first quarter, 50% of the Scott County off-site radiological emergency response plan has been completed.
50% DEPARTMENT NAME/	ACTIVITY SERVICE:	HDC Sheltered Workshop- 43B

DEPARTMENT NAME/ ACTIVITY SERVICE:		HDC Sheltered Workshop- 43B
DEPARTMENT	PERFORMANCE	The HDC sheltered workshop consumers generated \$87,305 in subcontract revenue.
PROJECTED	MEASUREMENT OUTCOME:	
\$210,000		
DEPARTMENT	PERFORMANCE	The HDC consumers working on subcontract jobs generated \$87,305 in revenue or 41% of the projected total
	I LINI ONIMANOL	The Fibe consumers working on subcontract jobs generated \$67,000 in revende of \$170 of the projected total
QUARTERLY		during the first quarter. There were 68 consumers working on 346 various jobs. These jobs bring in revenue to
	MEASUREMENT ANALYSIS:	

DEPARTMENT NAME/ ACTIVITY SERVICE:		Humane Society - Quarantine of Unowned Animals at HSSC
DEPARTMENT		Rabies status is known for 100% of animals confined as HSSC
PROJECTED	MEASUREMENT OUTCOME:	
100		
DEPARTMENT QUARTERLY	MEASUREMENT ANALYSIS:	This measure protects the public from rabies infection by quarantining animals involved in human bite incidents until rabies status is known. By determining status, bite victims are protected from developing rabies, while not being subjected to painful and expensive prophylaxis unnecessarily.
100		

DEPARTMENT NAME/ ACTIVITY SERVICE:		MEDIC EMS - 911 Response
DEPARTMENT	PERFORMANCE	Rural response time will be less than 14 minutes 59 seconds
PROJECTED	MEASUREMENT OUTCOME:	
91%		
DEPARTMENT QUARTERLY	MEASUREMENT ANALYSIS:	Exceeding this goal indicates the effectiveness and efficiency of MEDIC EMS. Response in rural areas includes long distances, secondary roads, and isolated destinations. MEDIC EMS is well managed and capable of delivering services in a timely manner.
92%		

DEPARTMENT NAME/ ACTIVITY SERVICE:		MEDIC EMS
DEPARTMENT	PERFORMANCE	Increased cardiac survivability from pre-hospital cardiac arrest - % of patients discharged alive.
PROJECTED	MEASUREMENT OUTCOME:	
40%		
DEPARTMENT QUARTERLY	PERFORMANCE MEASUREMENT ANALYSIS:	A dramatic improvement in this outcome. MEDIC EMS has been concentrating on this measure with hypothermia protocols, elevated response criteria, delivery of pre-hospital medical instructions by dispatcher, and coordination with medical receiving facilities. Pre-hospital cardiac arrest in general has low survivability; this outcome measure shows effectiveness of program.
54%		
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DEPARTMENT NAME/ ACTIVITY SERVICE:		VFCMHC- 51A
DEPARTMENT	PERFORMANCE	VFCMHC provides a variety of services (counseling, therapy, medication management, evaluations) to citizens in
PROJECTED	MEASUREMENT OUTCOME:	Scott County. The county pays for those who qualify for financial assistance. As of 7/1/13, Scott County pays for
		services on a "Fee for Service" basis. The county processes new applications and approves services. The
DEPARTMENT	PERFORMANCE	The wait time for therapy intake appointments was 33 days and wait time for an appointment with a prescriber was
QUARTERLY	MEASUREMENT ANALYSIS:	81 days during the first quarter. Delay in being seen will have impacts on other parts of the county mental health
81 days		budget over time as people may need a higher level of care (hospitalization or residential placement). VFCMHC
DEPARTMENT NAME/ ACTIVITY SERVICE:		VFCMHC- 51F
DEPARTMENT		VF Pine Knoll serves individuals with serious and persistent mental illness. The program provides a variety of
PROJECTED	PERFORMANCE	services- medication management, therapy, counseling, classroom opportunities, and skill development with the
	MEASUREMENT OUTCOME:	hope of being able to return to the community and living independently. The Scott County census of Pine Knoll is
		low at 38 after the first quarter.
DEPARTMENT	PERFORMANCE	VF Pine Knoll residential program is a needed service in the community (RCF/PMI) but the census is low at 84%.
QUARTERLY	MEASUREMENT ANALYSIS:	This is partly due to the center opening two new Habilitation houses and the issues related to the unknown future
		of funding by Medicaid.

84%